Roadmap Business Process Scope Model

Strategic Planning and Budgeting		Decision Support	Risk Management	Project Management	Cost Accounting	Grant Management	Asset Management	Vendor Management	Procurement Management	Contract Management	Payables Accounting	GL Accounting and Financial Reporting	Customer Relationship Management	Revenue Accounting	Treasury Management
Forecasting	**Strategic Plan & Budget Approval**	**Statewide Management Reporting**	**Statewide Risk Management** *(Out of scope?)*	**Project Accounting**	**Define Cost Objectives**	**Manage Grants**	**Capital Asset Accounting**	**Vendor Registration**	**Identify Purchase Requirements**	**Manage Contracts**	**Goods & Services Payables Accounting**	**Manage Chart of Accounts**	**Customer Identification**	**Taxes/Sales/ Services Management** *(Out of Scope)*	**Manage Local & Treasury Funds**
Population Forecasting *(Out of Scope)*	Develop & Propose Statewide Budget	Agency Management Reporting	Claims (Tort) Management	Capital Project Monitoring & Oversight	Develop Cost Allocation Plan	Find/Award Grant	Asset Lifecycle Management	Vendor Information Management	Manage Bids	Manage Terms	Non-Goods & Services Payables Accounting	GL Accounting	Customer Information Management	Accounts Receivable	Cash Flow Forecasting
Economic Forecasting *(Out of Scope)*	Legislative Budget Development & Enactment		Local Governance Self-Insurance Management	Capital Project Management *(Out of scope?)*	Allocate Costs	Manage Grant Post-Award	Fleet Management		Solicit Bids	Develop Contract	Expense Reimbursement Accounting	Account Reconciliation	Customer Outreach Management *(Out of Scope)*	Accrue Anticipated Receivables	Issue Payments
Expenditure and Agency Revenue Forecasting	Governor Signature/ Veto		Loss Prevention	Transportation Project Management	Labor Distribution	Close Out Grant	Facilities Management		Evaluate Proposals	Monitor Contract	Other Non-Vendor Payment Accounting	Funds Administration		Invoicing	Receive Deposits
Strategic Plan & Budget Development	**Strategic Plan & Budget Implementation**		Risk Financing	Non-Trans Project Management	Distribute Other Costs	**Management Subgrant**	Infrastructure Management		Award	Close Contract	Encumbrance Management	Financial Reporting		Aging	Investment Management *(Out of Scope)*
Statewide Strategic Planning	Validate Strategic Plan & Performance Measures		Agency Risk Management	Non-Capital Project Management *(Out of scope?)*	Cost Allocation	Establish Subgrant Program	Real Estate Management		**Manage Procurement**			Statewide Financial Statement Preparation		Collections	Bond / Debt Management *(Out of Scope)*
Agency Strategic Planning	Develop & Submit Allotments & Performance Measures		Assess Risks & Liabilities			Solicit Subgrant Recipients	Technology Asset Management		Identify Fund Source & Adequacy			Agency Financial Statement Preparation		Cashiering Management	
Develop and Submit Agency Budget Requests	Review & Approve Allotments & Performance Measures		Determine Acceptable Residual Risks			Award Subgrant			Purchase Goods/ Services					Invoiced Cashiering	
Financial Analysis & Modeling	Performance & Budget Monitoring		Manage for Catastrophic & Ancillary Risks			Manage Subgrant Post-Award			Accept Goods/ Services					Non-Invoiced Cashiering	
			Implement Loss Prevention Activities			Close Out Subgrant			Consumable Inventory Management					Revenue Distribution	
			Track & Manage Adverse Outcomes											Refund/Credit Management	

Key:
- Process
- Function
- Activity